COMMUNITY-BASED MANAGEMENT OF ACUTE MALNUTRITION

MODULE ONE

Overview of Community-Based Management of Acute Malnutrition (CMAM)

MODULE OVERVIEW

This module is a general orientation to or overview of Community-Based Management of Acute Malnutrition (CMAM). It describes the extent of the problem of acute malnutrition. It discusses how CMAM differs from traditional approaches to managing severe acute malnutrition (SAM), which until recently were exclusively centre-based until full recovery for SAM with or without medical complications. The module outlines the key concepts, principles and components of CMAM. It notes the recent innovations making CMAM possible, such as ready-to-use therapeutic food (RUTF) and the use of mid-upper arm circumference (MUAC) as a rapid screening and admission tool for potential beneficiaries. The module briefly looks at the evidence to date from the experience of CMAM services in emergency settings. It notes how CMAM might be applicable in different contexts and incorporated into routine health services and national policies and guidelines. In addition, recent global commitments to CMAM are mentioned.

CMAM evolved from Community-Based Therapeutic Care (CTC), which is a community-based approach for the management of acute malnutrition in emergency settings and comprises community outreach, supplementary feeding programmes (SFPs), outpatient therapeutic programmes (OTPs) and stabilisation centres (SCs). Other variants of CMAM include ambulatory care or home-based care for SAM. The term CTC is in use in certain countries or for emergency interventions. Most implementation experience and evidence to date is from CTC.

OVERVIEW OF COMMUNITY-BASED MANAGEMENT OF ACUTE MALNUTRITION (CMAM): CLASSROOM

Introduce Participants, Training Course, Modules, and Course Objectives Handout 1.2 Terminology for CMAM Handout 1.3 References and Further Reading PowerPoint: Overview of Community-Based Management of Acute Malnutrition and the Need for a Response 1. Discuss Acute Malnutrition and the Need for a Response CMAM 2. Identify the Principles of CMAM CMAM 2. Identify the Principles of CMAM 3. Describe Recent Innovations and Evidence Making CMAM Possible Handout 1.5 CMAM Principles PowerPoint: Overview of Community-Based Management of Acute Malnutrition (CMAM) Handout 1.7 Screening and Admission Using MUAC PowerPoint: Overview of Community-Based Management of Acute Malnutrition (CMAM) RUTF packets Coloured MUAC tapes (designed for use in community-based programmes) 4. Identify the Components of CMAM and How They Work Together Together Together Together Contexts Handout 1.8 CMAM Components and How They Work Together PowerPoint: Overview of Community-Based Management of Acute Malnutrition (CMAM) Handout 1.11 Factors to Consider in Seeking to Provide Services for the Management of SAM Handout 1.12 Integrating CMAM in Different Contexts Handout 1.11 Integrating CMAM into Routine Health Services at the District Level PowerPoint: Overview of Community-Based Management of Acute Malnutrition (CMAM) 6. Identify Key National and Global Developments and Commitments Relating to CMAM COMMITMENT Relating to CMAM COMMITMENT Relating to CMAM COMMITMENT Relating to CMAM Handout 1.13 Essentials of CMAM Handout 1.13 Essentials of CMAM Handout 1.13 Essentials of CMAM Handout 1.14 Field Visit Checklist	LEARNING OBJECTIVES	HANDOUTS AND EXERCISES
2. Identify the Principles of CMAM 3. Describe Recent Innovations and Evidence Making CMAM Possible 4. Identify the Components of CMAM and How They Work Together 4. Identify the Components of CMAM and How They Work Together 5. Explore How CMAM Can Be Implemented in Different Contexts 4. Identify the CMAM Can Be Implemented in Different Contexts 6. Identify Key National and Global Developments and Commitments Relating to CMAM 6. Identify Key National and Components and Commitments Relating to CMAM 6. Identify Key National And CMAM 6. Identify Key National	Course, Modules, and Course	Handout 1.2 Terminology for CMAM Handout 1.3 References and Further Reading PowerPoint: Overview of Community-Based Management of Acute Malnutrition (CMAM)
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Field Visit to Outpatient Care Site Handout 1.14 Field Visit Checklist	Wrap-up and Module Evaluation	Handout 1.13 Essentials of CMAM
·	Field Visit to Outpatient Care Site	Handout 1.14 Field Visit Checklist



MATERIALS

- Computer and projector for PowerPoint: Overview of Community-Based Management of Acute Malnutrition (CMAM)
- Post-it notes or coloured cards
- Flip chart and markers
- Masking tape
- RUTF packets
- Coloured MUAC tapes
- Community-based Therapeutic Care (CTC): A Field Manual, 2006
- World Health Organization (WHO), World Food Programme (WFP), the United Nations System Standing Committee on Nutrition (UN/SCN), and the United Nations Children's Fund (UNICEF). 2007. Community-based management of severe acute malnutrition: A joint statement.
- Video 1. Concern Worldwide Ethiopia video

ADVANCE PREPARATION

- Room setup, materials noted above
- Review and, if necessary, adapt "Overview of CMAM" PowerPoint presentation (this may include removing, adding or reorganising slides). Review all participant handouts. If no adaptation is needed, trainers may decide to distribute Handout 1.15 PowerPoint Presentation Slide Images that provides a thumbnail image of all of the slides currently in the "Overview of CMAM" PowerPoint presentation.
- Optional: Arrange for a guest speaker(s) to discuss the design and planning of a CMAM intervention. The speaker should preferably be someone from the Ministry of Health (MOH) (regional or district level) who has experience in planning and setting up CMAM services. The speaker can also be someone from a nongovernmental organisation (NGO) who has worked closely with the MOH. (Give guidance on the case study to be presented if a guest speaker is invited.)



MODULE DURATION: ONE HOUR IN CLASSROOM FOLLOWED BY A ONE-DAY SITE VISIT

Note: Depending on the needs of their audience(s), trainers may choose to skip or spend more or less time on certain learning objectives and activities. The module duration is an estimate of the time it takes to complete all learning objectives and activities.

INTRODUCE PARTICIPANTS, TRAINING COURSE, MODULES, AND COURSE OBJECTIVES



Become familiar with **Handout 1.1 Abbreviations and Acronyms**, **Handout 1.2 Terminology for CMAM**, and **Handout 1.3 References and Further Reading**.



ICEBREAKER: PRESENTATION OF NEIGHBOUR. Ask participants to introduce themselves and say a little about why they are attending the training, what their interest is in attending the course and how they plan to use the skills they will acquire.

Alternative icebreaker: Ask participants to pair up and interview each other about their experience with programmes managing acute malnutrition. Have them ask each other whether they are involved in services or programmes to address SAM or moderate acute malnutrition (MAM), and whether community-based or facility-based, etc. Then, have participants introduce their partners and share this information. Discuss similarities and varieties of experiences.



POWERPOINT: PRESENTATION OF COURSE PURPOSE AND OBJECTIVES (Show slides 1-2.) Ask participants to write three things they expect to gain from the training on cards or Post-it notes, one expectation per card. Collect the expectations and group similar ones together. Post the expectations in the training room and discuss them.

Present course purpose and objectives (PowerPoint slides 1-2). Compare the learning objectives to participants' expectations, and explain which expectations are likely and unlikely to be met during the training. Leave the expectations posted during training and review them at the end of each day.

Tell participants that a flip chart will be kept free to post ideas, questions and suggestions that arise throughout the course (often referred to as a "parking place"). Check the parking place periodically throughout the course and respond.

Refer participants to **Handout 1.1 Abbreviations and Acronyms**, **Handout 1.2 Terminology for CMAM**, and **Handout 1.3 References and Further Reading**.

Ask them to use them as reference tools and invite questions now or at any point in the training.

LO.I

LEARNING OBJECTIVE 1: DISCUSS ACUTE MALNUTRITION AND THE NEED FOR A RESPONSE



Become familiar with **Handout 1.4 Key Information on Undernutrition**.



BRAINSTORM: UNDERNUTRITION AS A PUBLIC HEALTH CONCERN. Ask participants to contemplate the statement "Undernutrition is a public health concern" and to brainstorm reasons whether and why this statement is true.



PARTICIPATORY LECTURE: INTRODUCTION TO ACUTE MALNUTRITION. Ask participants "What is acute malnutrition?" and "Why is a focus on acute malnutrition important?" Discussion should touch on the difference between MAM and SAM, and text from **Handout 1.4 Key Information on Undernutrition.**

	Bilateral Pitting Oedema	MUAC*	WFH z-score (WHO standards or NCHS references)	WFH as a percentage of the median (NCHS references)
SAM:	Present	< 110 mm*	< -3	< 70%
MAM:	Not present	> 110 mm* and < 125 mm*	≥ -3 and < -2	≥ 70% and < 80%

^{*}cutoffs being debated



POWERPOINT: UNDERNUTRITION AND ACUTE MALNUTRITION. (Show slides 3-6.)

Slide 4: Ask participants what they see and to describe the nutritional status of all three children. Tell participants all three children are the same age. Discuss how this changes their impressions of the children's nutritional status. Note: The child on the left is stunted, the middle child is normal and the child on the right is wasted and probably stunted as well.



Magnitude of 'Wasting' Around the

World – not only in emergencies

Centre-Based Care for Children with

SAM: Example of a Therapeutic

Feeding Centre (TFC)

What are the advantages and disadvantages of

What could be changed about the TFC model to

· What is a TFC?

Slide 6: Remind participants that SAM contributes to about one million deaths of children under 5 each year. The Lancet article (2006) highlighted the extent of the problem of acute malnutrition. Note to participants that:

- Acute malnutrition does not just occur in emergencies and is not limited to Africa.
- Wasting occurs in both emergencies and nonemergencies.
- India and Pakistan (non-emergency settings) have the highest number of children with severe wasting; 78 percent of the world's wasted children live in India, Pakistan and Bangladesh.
- Madagascar has the highest prevalence of severe wasting, above the emergency threshold for response to wasting
- Ranking is based on absolute numbers of severe wasting and will change when based on overall wasting.

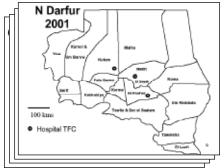


POWERPOINT: THE TRADITIONAL RESPONSE TO SAM. (Show slides 7-12.)

Slide 8: Ask participants what a therapeutic feeding centre (TFC) is. Explain that TFCs are also known as nutrition rehabilitation units (NRUs) and others. TFCs provide inpatient care for treating malnourished children; children with SAM receive F75 and F100 milk and medical care by trained clinical staff in a centralised facility with 24-hour care.

- Ask participants about the impact on coverage if treatment is provided only in centralised facilities by trained medical staff. What are the implications for patients and their mothers/caregivers?
- Ask what the implications are if ALL children with SAM are admitted as inpatients to a centre or health facility. What are the implications for inpatient capacity, availability of resources and quality of care? What about the possibility of cross-infection with so many children in overcrowded facilities?

Slide 9-12: Explain to participants, if not already addressed in discussion above, that because centrebased care requires specially trained staff, facilities with beds and 24-hour medical care, there are few centres that cover large areas. These centres can become very overcrowded, especially in populations with a high incidence of SAM in both development and emergency contexts. As the centres become overcrowded, already vulnerable children become increasingly at risk for cross-infection and the



facility can become overwhelmed (e.g., staff, equipment, supplies, beds).

LO.I

LO.2

LEARNING OBJECTIVE 2: IDENTIFY THE PRINCIPLES OF CMAM



Become familiar with **Handout 1.5 CMAM Principles**.



BUZZ GROUPS: WHAT IS CMAM. Have participants form groups of two or three to quickly name, if they can, a few key facts about CMAM. Write responses on a flip chart.



POWERPOINT: INTRODUCTION TO CMAM (Show slides 13-19.)

Highlight the four main components:

- 1. Community outreach
- 2. Outpatient care for SAM without medical complications
- 3. Inpatient care for SAM with medical complications
- Services or programmes for management of MAM can be provided depending on the context



DISCUSSION: COMMUNITY-BASED VS. CENTRE-BASED APPROACHES FOR THERAPEUTIC FEEDING. Ask participants to quickly highlight some advantages of CMAM in comparison to centre-based approaches, then discuss the disadvantages. Write responses on a flip chart and be prepared to return to this topic.

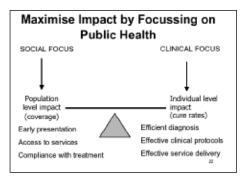




POWERPOINT: PRINCIPLES OF CMAM (Show slides 20-22.) Refer participants to **Handout 1.5 CMAM Principles** and review briefly together. Explain that in bringing together the four main components of CMAM, services can be carried out according to the following key principles:

- 1. Maximum access and coverage
- 2. Timeliness
- 3. Appropriate medical and nutrition care
- 4. Care for as long as it is needed

Slide 22: Explain that CMAM is a public health approach (treating as many as possible in outpatient care), as compared to the traditional centre-based approach (treating individuals in a 24-hour clinical setting). As such, it illustrates a shift from the individual to the population.

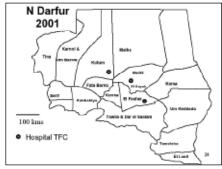




POWERPOINT: KEY PRINCIPLE 1. MAXIMUM ACCESS AND COVERAGE (Show

slides 23-26.)

Slides 24-25: The first scenario provides care at a few TFC sites only. The second scenario shows the difference in access and geographical coverage when many decentralised outpatient care sites were established.







POWERPOINT: KEY PRINCIPLE 2. TIMELINESS (Show slides 27-30.)

Slide 29: Note to participants that this is a child with SAM who is still alert, likely has a good appetite, and can be treated as an outpatient. The coloured strip measures MUAC in children ages 6-59 months. Outreach workers (e.g., community health workers [CHWs], volunteers) can easily identify children with acute malnutrition using MUAC tape and can be trained to recognise bilateral pitting oedema. This makes it easy to identify children with acute malnutrition in the community.



Timeliness (continued)

- Find children before SAM becomes serious and medical complications arise
- Good community outreach is essential
 Screening and referral by outreach workers (e.g., community

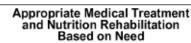
[CHWs], volunteers)

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POWERPOINT: KEY PRINCIPLE 3. APPROPRIATE MEDICAL AND NUTRITION

CARE (Show slides 31-32.)

Slide 32: An assessment of the medical condition following the integrated management of childhood illness (IMCI) approach as well as the appetite test will determine whether the child can be treated as an outpatient with regular visits to the health facility or must be referred to inpatient care.









POWERPOINT: KEY PRINCIPLE 4. CARE FOR AS LONG AS IS NEEDED (Show slides 31-32.)

Discussion: Ask participants if they have further thoughts on the advantages or disadvantages of community-based versus centre-based therapeutic care. Then ask how each of the components contributes to achieving the principles.

LO.2

LEARNING OBJECTIVE 3: DESCRIBE RECENT INNOVATIONS AND EVIDENCE MAKING CMAM POSSIBLE



Become familiar with Handout 1.6 Classification of Acute Malnutrition for CMAM and Handout 1.7 Screening and Admission Using MUAC.





ELICITATION: Ask participants if any can name innovations that have made CMAM possible. Direct conversation to the following three innovations:

- 1. Availability of RUTF
- Classification of acute malnutrition for CMAM
- Screening and admission using MUAC



POWERPOINT: AVAILABILITY OF RUTF (Show slides 35-39.)

Slide 36: Explain that RUTF is an oil-based paste with very low water activity. It does not grow bacteria even when accidentally contaminated. It is safe to use in most environments. It is energy-dense but the quantity of proteins, fat, vitamins and minerals per 100 kilocalories (kcal) is equivalent to that of F100, recommended by WHO for the inpatient treatment of SAM. RUTF can be eaten straight from the packet or pot and can be consumed easily by children from the age of 6 months. No water is added.

Slide 37: RUTF has distinct advantages over the traditional milk-based therapeutic diets: F100, which can be easily contaminated, should never be used for outpatient care, while RUTF can be kept in simple packaging for several months without refrigeration. RUTF can be kept for several days even when opened. Also, RUTF contains iron, while F100 does not.

Slide 38: RUTF can be produced locally using simple equipment. However, thorough inspections and quality control are needed for large-scale local production to ensure that there is no risk of contamination of the ingredients and that the product has the right composition and quality. The cost for local production can vary based on availability of ingredients and the capacity of local manufacturers.

Ready-to-Use Therapeutic Food (RUTF)



- Energy and nutrient dense: 500 kcal/92g Same formula as F100 (except it contains iron)
- No microbial growth ev when opened
- Safe and easy for home use Is ingested after breast milk Safe drinking water should be
- Well liked by children
- Is not given to infants under 6 months

RUTF (continued)

- Nutriset France produces 'PlumpyNut®' and has national production franchises in Niger, Ethiopia, and Zambia
- Another producers of RUTF is Valid Nutrition in Malawi, Zambia and Kenya
- Ingredients for lipid-based RUTF:
 - Peanuts (ground into a paste)
- Vegetable oil
 Powdered sugar
- Powdered milk
- Vitamin and mineral mix (special formula)
- Additional formulations of RUTF are being

Local production-RUTF lalawi and Ethiopia







DEMONSTRATION: FAMILIARIZATION WITH RUTF AND ITS PACKAGING.

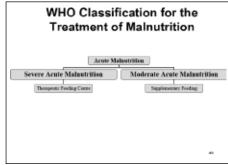
After the PowerPoint slides, distribute RUTF packets so that participants can familiarize themselves with the product.

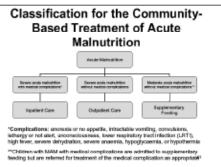


POWERPOINT: ACUTE MALNUTRITION CLASSIFICATION FOR CMAM (Show slides 40-41.)

Slide 40: Note to participants that in the past, acute malnutrition was divided into two categories which determined the mode of treatment.

Slide 41: An updated classification has been proposed for use in CMAM: dividing the category for children with SAM into SAM with medical complications and SAM without.







ELICITATION: COMPARING THE TWO CLASSIFICATIONS. Ask participants what has changed between the two classifications and what implications this has for treating children with SAM. Fill in the gaps:

- The new classification recommends that children with SAM and medical complications be treated in inpatient care until their condition is stabilised. This ensures that children with increased mortality risk are treated appropriately.
- It also recommends that those with SAM with appetite and without medical complications be treated in outpatient care.

Ask participants about critical factors in identifying children with medical complications. Note that the most critical indicator of whether a child with SAM requires inpatient or outpatient care is APPETITE.

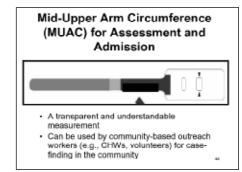
LO.3



POWERPOINT: SCREENING AND ADMISSION USING MUAC (Show slides 42-44.)

Slide 42: Note that:

- MUAC makes it easy to understand how children are classified and whether they will qualify for treatment. This increases transparency and community support for the program.
- MUAC is simple to use. A MUAC tape can be used by one person and is easily transportable. It can fit into a pocket. It also does not require literacy, numeracy or additional equipment. This makes it easy



to use at the community level, increasing the likelihood of early identification and presentation. However, simple training is needed to ensure correct use of the MUAC tape.

Slide 43: Note that:

- MUAC is used for identification of SAM during screening at the community level and admission for treatment at the health facility. Using MUAC alone for admission means that all children who are referred by CHWs and who come to outpatient care would be admitted and therefore would not be rejected if they do not meet the weight-for-height (WFH) criteria for admission.
- Using MUAC alone as independent criteria for SAM was endorsed by WHO.

Screening and Admission Using MUAC

- · Initially, CMAM used 2 stage screening process:
 - MUAC for screening in the community
 - Weight-for-height (WFH) for admission at a health facility
 Time consuming, resource intense, some negative feetback risk of refusal at admission
- MUAC for admission to CMAM (with presence of bilateral pitting oedema, with WFH optional)
- Easier, more transparent, child identified with SAM in the community will be admitted, thus fewer children are turned away

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DEMONSTRATION: FAMILIARISATION WITH MUAC TAPES. Distribute coloured MUAC tapes and briefly show how they are used. Allow participants to familiarise themselves with them. Refer participants to **Handout 1.7 Screening and Admission Using MUAC** and review the categorisation by colour and what they mean. Answer any questions.

LO.3

LO.4

LEARNING OBJECTIVE 4: IDENTIFY THE COMPONENTS OF CMAM AND HOW THEY WORK TOGETHER



Become familiar with **Handout 1.8 CMAM Components and How They Work Together**.



POWERPOINT: CMAM COMPONENTS (Show slides 45-55)



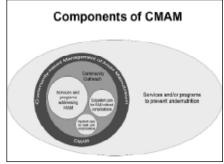
- 1. Community outreach
- 2. Outpatient care for SAM without medical complications
- 3. Inpatient care for SAM with medical complications
- 4. SFPs for MAM, depending on the context.



POWERPOINT: HOW THE COMPONENTS OF CMAM WORK TOGETHER (Show slides 56-58.)

Slide 56: Point out each of the components and ask participants why the circles are of different sizes. Point out that:

 If community outreach is effective and intervention is timely, children with acute malnutrition will be identified early and most will have MAM without medical complications. They can then be referred to programmes to treat MAM.



- More than 80 percent of those with SAM will have no medical complications and will qualify for outpatient care.
- The few children with SAM who have medical complications or no appetite will require referral to inpatient care.



GROUP DISCUSSION: HOW THE COMPONENTS WORK TOGETHER. Have participants break into groups of four to five people, show slide 56 (Components of CMAM) and ask the groups to discuss:

- The component where children most at risk are treated
- The component where children at medium risk are treated
- The component where children at lower risk are treated

Ask groups to diagram the movement of the following child among CMAM components.

Ask each question individually after each group has answered the previous question:

- Identified by community screener with red MUAC
 - Where does the child go next? (outpatient care)
- In outpatient care, the child is found to have red MUAC and medical complications
 - Where does child go next? (inpatient care)
- Child's medical complications clear, but still has red MUAC
 - Where does child go next? (outpatient care)
- Child has been in treatment for the minimum amount of time and MUAC shows s/he is now moderately malnourished
 - Where does child go next? (supplementary feeding, if available)

Ask participants to discuss their own experiences with implementing the different components.

LO.4

LO.5

LEARNING OBJECTIVE 5: EXPLORE HOW CMAM CAN BE IMPLEMENTED IN DIFFERENT CONTEXTS



Become familiar with Handout 1.9 Case Studies, Handout 1.10: Implementing CMAM in Different Contexts, Handout 1.11: Factors to Consider in Providing Services for the Management of SAM and Handout 1.12: Integrating CMAM into Routine Health Services at the District Level.



WORKING GROUPS: Ask participants to form groups of five or six. Give each group **Handout 1.9 Case Studies**. Ask the groups: "Which case study best represents your working context, and why"? Ask the groups to present back then discuss. If not raised in discussion, ask whether the context was an emergency setting or not, whether CMAM services were integrated into routine health services, and whether there was a high HIV prevalence rate.



POWERPOINT: CMAM IN DIFFERENT CONTEXTS (Show slides 59-61.)

Slide 59: Highlight to participants the following characteristics of CMAM in different contexts:

Emergency and post-emergency settings:

CMAM works well in an emergency context because large numbers of children with acute malnutrition can be reached, due to the availability of external financial and technical resources to introduce or strengthen services.

CMAM in Different Contexts

- Extensive emergency experience
 - Some transition into longer term programming, as in the cases of Malawi and Ethiopia
- Growing experience in non-emergency or development contexts
 - e.g., Ghana, Zambia, Rwanda, Haiti, Nepal
- Growing experience in high HIV prevalent areas

 Links to voluntary counselling and testing (VCT) and
 antiretroviral therapy (ART)

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Non-emergency context: CMAM of SAM can

take place in the context of ongoing health programming. Inpatient care takes place at existing health facilities with 24-hour care (e.g., hospitals, health centres with hospitalisation), while outpatient care operates at the first-level health facility (e.g., health centres, clinics, health posts).

In high HIV prevalence areas: A large proportion of children with SAM in inpatient and outpatient care will be HIV-positive. The majority of HIV-positive children with SAM will benefit from community-based treatment with RUTF. Strong linkages between CMAM, voluntary counselling and testing (VCT) and treatment services (i.e. offering antiretroviral [ARV] and cotrimoxazole prophylaxis) are essential.



WORKING GROUPS: INTEGRATING CMAM WITH EXISTING HEALTH SERVICES.

Still in the same working groups, refer participants to **Handout 1.12 Integrating CMAM into Routine Health Services at the District Level.** Ask participants to read it quietly and then discuss what programmes in their district could be integrated with CMAM and how. Ask them to take into account the factors to consider outlined in **Handout 1.11 Factors to Consider in Providing Services for the Management of SAM.**

LEARNING OBJECTIVE 6:

IDENTIFY KEY NATIONAL AND GLOBAL DEVELOPMENTS AND COMMITMENTS RELATING TO CMAM



Become familiar with the WHO, WFP, UN/SCN and UNICEF 2007 Joint Statement on Community-Based Management of Severe Acute Malnutrition.





POWERPOINT: GLOBAL COMMITMENT FOR CMAM (Show slides 62-63.)



DISCUSSION: Distribute the WHO, WFP, UN/SCN and UNICEF 2007 Joint Statement on Community-Based Management of Severe Acute Malnutrition and briefly review the contents together. Make particular note of the joint statement's support to:

Adopt national policies and programmes to:

- Ensure that national protocols for management of SAM have a strong community component
- Achieve high coverage through reaching children who need treatment through effective community outreach and active case-finding
- Provide training and support for CHWs to identify children with SAM and to recognise those with medical complications that need urgent referrals
- Provide training for improved management of SAM at all levels so there is an effective integrated approach (i.e. combined inpatient and outpatient care)

Provide the resources needed for effective management of SAM including:

- Making RUTF available in community-based services and programmes as well as other essential items (e.g., F75, ReSoMal, scales, MUAC tapes)
- Encouraging national production of RUTF
- Ensuring funding to provide free treatment for SAM

Link CMAM with other health activities, including IMCI and prevention services



DISCUSSION: Ask a few participants to give examples of national commitments and policy with regard to CMAM.



VIDEO: View a video of a CMAM programme run by the Ethiopia MOH with Concern Worldwide/Wollo Ethiopia. Discuss.



GUEST SPEAKER: Listen to a guest speaker share his/her experiences in planning, implementing and integrating a CMAM programme.

WRAP-UP AND MODULE EVALUATION



SUGGESTED METHOD: REVIEW OF LEARNING OBJECTIVES AND COMPLETION OF EVALUATION FORM

- Review the learning objectives of the module. In this module you have:
 - 1. Discussed acute malnutrition and the need for a response
 - 2. Described the principles of CMAM
 - 3. Described recent innovations and evidence
 - 4. Discussed how the components of CMAM work together
 - 5. Developed an appreciation for the issues related to implementing CMAM
 - 6. Explored how CMAM can be implemented in different contexts
 - 7. Identified global commitments related to CMAM
- Ask for any questions and feedback on the module.
- Direct participants to Handout 1.13 Essentials of CMAM for future reference.
- Tell participants that they will have an opportunity to observe procedures and talk with staff during the field visit.
- Ask participants to complete the module evaluation form.*

^{*}The evaluation form can also be distributed at the end of each day or periodically, depending on trainers' preferences.

COMMUNITY-BASED MANAGEMENT OF ACUTE MALNUTRITION

FIELD VISIT TO OUTPATIENT CARE



Become familiar with **Handout 1.14 Field Visit Checklist**.

- A maximum of five participants should be at each outpatient care site on a given day.
 Coordinate with as many sites as necessary to keep the number of participants at five or fewer.
- Pair participants with someone who speaks both the local language and the participants' language.
- Introduce participants to the person in charge.

LEARNING OBJECTIVES

- 1. Observe the following activities:
 - How children with SAM are admitted and discharged, if possible
 - How children with SAM are treated and evaluated in outpatient care follow-on sessions (e.g., anthropometric measurement, medical assessment, supply of RUTF)
- 2. Discuss with staff the following:
 - What do they like and dislike about the CMAM service?
 - How does this service affect their overall workload?
 - What shortcomings or problems do they see with the service?
 - How do they work with outreach workers (e.g., CHWs, volunteers)?
 - How do they link with other health services (e.g., expanded programme of immunisation [EPI], VCT)?
 - What type of support is provided to the child's family after the child is discharged (e.g., micro-credit support, agricultural support, infant and young child feeding [IYCF] counselling)
- 3. Talk with mothers/caregivers:
 - How did they find out about the service?
 - What do they like and dislike about the service?



DISCUSSION: FEEDBACK ON FIELD VISIT SESSION. After the field visit, conduct a feedback session in which participants will:

- Provide feedback on strengths observed at each outpatient care site visited
- Raise issues for clarification by facilitators
- Identify key gaps that need more observation time

COMMUNITY-BASED MANAGEMENT OF ACUTE MALNUTRITION

MODULE ONE

LEARNING OBJECTIVES	HANDOUTS AND EXERCISES
Introduce Participants, Training Course, Modules, and Course Objectives	Handout 1.1 Abbreviations and Acronyms Handout 1.2 Terminology for CMAM Handout 1.3 References and Further Reading PowerPoint: Overview of Community-Based Management of Acute Malnutrition (CMAM)
Discuss Acute Malnutrition and the Need for a Response	Handout 1.4 Key Information on Undernutrition PowerPoint: Overview of Community-Based Management of Acute Malnutrition (CMAM)
2. Identify the Principles of CMAM	Handout 1.5 CMAM Principles PowerPoint: Overview of Community-Based Management of Acute Malnutrition (CMAM)
3. Describe Recent Innovations and Evidence Making CMAM Possible	Handout 1.6 Classification of Acute Malnutrition for CMAM Handout 1.7 Screening and Admission Using MUAC PowerPoint: Overview of Community-Based Management of Acute Malnutrition (CMAM) RUTF packets Coloured MUAC tapes (designed for use in community-based programmes)
4. Identify the Components of CMAM and How They Work Together	Handout 1.8 CMAM Components and How They Work Together PowerPoint: Overview of Community-Based Management of Acute Malnutrition (CMAM)
5. Explore How CMAM Can Be Implemented in Different Contexts	Handout 1.9 Case Studies Handout 1.10 Implementing CMAM in Different Contexts Handout 1.11 Factors to Consider in Seeking to Provide Services for the Management of SAM Handout 1.12 Integrating CMAM into Routine Health Services at the District Level PowerPoint: Overview of Community-Based Management of Acute Malnutrition (CMAM)
6. Identify Key National and Global Developments and Commitments Relating to CMAM	WHO, WFP, the UN/SCN and UNICEF. 2007. Community-based management of severe acute malnutrition: A joint statement. Video 1. Concern Worldwide Ethiopia Video PowerPoint: Overview of Community-Based Management of Acute Malnutrition (CMAM)
Wrap-up and Module Evaluation	Handout 1.13 Essentials of CMAM
Field Visit to Outpatient Care Site	Handout 1.14 Field Visit Checklist



HANDOUT 1.1 ABBREVIATIONS AND ACRONYMS

ACT artemisinin-based combination therapy AED Academy for Educational Development ARI acute respiratory infection ART antiretroviral therapy ARV antiretroviral therapy ARV antiretroviral therapy ARV antiretroviral manual acute respiratory infection ART acute respiratory infection ART antiretroviral therapy ARV antiretroviral development ARV antiretroviral manual acute respiratory with the acute acute respiratory with the acute acute respiratory and the acute respiratory and acute respiratory and the acute respiratory and acute respiratory and the acute respi	ACF	Action Contre La Faim
ARI acute respiratory infection ART antiretroviral therapy ARV antiretroviral AWG average daily weight gain BCC behaviour change communication CCC Community based organisation CCC Community Care Coalition CCC Community Care Coalition CCC Child health card CHP community health promoter CHPS Community-Based Health Planning and Services Initiative CHPS-TA Community-Based Health Planning and Services Initiative - Technical Assistance CHW community health worker CMAM Community-Based Management of Acute Malnutrition CMV combined mineral and vitamin mix CRS Catholic Relief Services CSAS centric systematic area sampling CCSB corn-soy blend CTC community-based therapeutic care DHMT district health management team DHS Demographic Health Survey DSM dry skim milk EBF exclusive breastfeeding EDL Essential Drug List ENA Essential Nutrition Actions ENN Emergency Nutrition Network EPI expanded programme of immunisation FANTA Food and Agriculture Organisation of the United Nations FBF fortified blended food GAM global acute malnutrition	ACT	artemisinin-based combination therapy
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FAO Food and Agriculture Organisation of the United Nations FBF fortified blended food GAM global acute malnutrition	EPI	expanded programme of immunisation
FBF fortified blended food GAM global acute malnutrition	FANTA	Food and Nutrition Technical Assistance Project
GAM global acute malnutrition	FAO	Food and Agriculture Organisation of the United Nations
	FBF	fortified blended food
GHS Ghana Health Services	GAM	global acute malnutrition
	GHS	Ghana Health Services



GI	gastrointestinal
GMP	growth monitoring and promotion
GSHP	Ghana Sustainable Health Project
НВС	home-based care
HEW	health extension worker
HFA	height-for-age
HIRD	High Impact and Rapid Delivery
HIV	human immunodeficiency virus
HMIS	health management information system
IEC	information, education and communication
IFE	Infant Feeding in Emergencies
IMCI	integrated management of childhood illness
INAAM	Integrated Nutrition Action Against Malnutrition
ITN	insecticide treated net
IU	international units
IYCF	infant and young children feeding
KCAL	kilocalories
LNS	lipid-based nutrient supplement
LOS	average length of stay
LRTI	lower respiratory tract infection
M&E	monitoring and evaluation
MAM	moderate acute malnutrition
MAMI	Management of Acute Malnutrition in Infants Project of the Institute of Child Health
MCH	maternal and child health
MCHN	maternal and child health and nutrition
MDG	Millenium Development Goal
MICS	Multiple Indicator Clause Survey
МОН	Ministry of Health
MSF	Médecins Sans Frontièrs
MUAC	mid-upper arm circumference
NCHS	National Centre for Health Statistics
NFDM	non-fat dry milk
NGO	nongovernmental organisation
NRC	nutrition rehabilitation centre
NRU	nutrition rehabilitation unit
OI	opportunistic infection
OICI	Opportunities Industrialization Centers International
OPD	outpatient department
ОТР	outpatient therapeutic programme



PD Positive Deviance PHC primary health care PLHTV people living with HTV PMTCT prevention of mother-to-child transmition of HTV PRA Participatory Rural Appraisal QHP Quality Health Partners ReSoMal Rehydration Solution for Malnutrition RRA Rapid Rural Appraisal RUSF ready-to-use supplementary food RUTF ready-to-use therapeutic food SAM severe acute malnutrition SC stabilisation centre SC-USA Save the Children USA SD standard deviation SFP supplementary feeding programme SMART Standardised Monitoring and Assessment for Relief and Transition SNNPR Southern Nations, Nationalities, and People's Region SQUEAC semi-quantitative evaluation of access and coverage SST supplementary suckling technique SWOT strengths, weaknesses, opportunities and threats TF task force TFC therapeutic feeding centre UN United Nations UNICEF United Nations System Standing Committee on Nutrition UNACN United States Agency for International Development VCT voluntary counselling and testing WFA weight-for-age WFH weight-for-leight WFP WOrld Food Programme WHO World Health Organization WSB wheat-soy-blend	OVC	orphans and vulnerable children
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SFP supplementary feeding programme SMART Standardised Monitoring and Assessment for Relief and Transition SNNPR Southern Nations, Nationalities, and People's Region SQUEAC semi-quantitative evaluation of access and coverage SST supplementary suckling technique SWOT strengths, weaknesses, opportunities and threats TB tuberculosis TF task force TFC therapeutic feeding centre UN United Nations UNICEF United Nations Children's Fund UN/SCN United Nations System Standing Committee on Nutrition USAID United States Agency for International Development VCT voluntary counselling and testing WFA weight-for-age WFH weight-for-height WFP World Food Programme WHO World Health Organization	SC-USA	Save the Children USA
SMART Standardised Monitoring and Assessment for Relief and Transition SNNPR Southern Nations, Nationalities, and People's Region SQUEAC semi-quantitative evaluation of access and coverage SST supplementary suckling technique SWOT strengths, weaknesses, opportunities and threats TB tuberculosis TF task force TFC therapeutic feeding centre UN United Nations UNICEF United Nations Children's Fund UN/SCN United Nations System Standing Committee on Nutrition USAID United States Agency for International Development VCT voluntary counselling and testing WFA weight-for-age WFH weight-for-height WFP World Food Programme WHO World Health Organization	SD	standard deviation
SNNPR Southern Nations, Nationalities, and People's Region SQUEAC semi-quantitative evaluation of access and coverage SST supplementary suckling technique SWOT strengths, weaknesses, opportunities and threats TB tuberculosis TF task force TFC therapeutic feeding centre UN United Nations UNICEF United Nations Children's Fund UN/SCN United Nations System Standing Committee on Nutrition USAID United States Agency for International Development VCT voluntary counselling and testing WFA weight-for-age WFH weight-for-height WFP World Food Programme WHO World Health Organization	SFP	supplementary feeding programme
SQUEAC semi-quantitative evaluation of access and coverage SST supplementary suckling technique SWOT strengths, weaknesses, opportunities and threats TB tuberculosis TF task force TFC therapeutic feeding centre UN United Nations UNICEF United Nations Children's Fund UN/SCN United Nations System Standing Committee on Nutrition USAID United States Agency for International Development VCT voluntary counselling and testing WFA weight-for-age WFH weight-for-height WFP World Food Programme WHO World Health Organization	SMART	Standardised Monitoring and Assessment for Relief and Transition
SST supplementary suckling technique SWOT strengths, weaknesses, opportunities and threats TB tuberculosis TF task force TFC therapeutic feeding centre UN United Nations UNICEF United Nations Children's Fund UN/SCN United Nations System Standing Committee on Nutrition USAID United States Agency for International Development VCT voluntary counselling and testing WFA weight-for-age WFH weight-for-height WFP World Food Programme WHO World Health Organization	SNNPR	Southern Nations, Nationalities, and People's Region
SWOT strengths, weaknesses, opportunities and threats TB tuberculosis TF task force TFC therapeutic feeding centre UN United Nations UNICEF United Nations Children's Fund UN/SCN United Nations System Standing Committee on Nutrition USAID United States Agency for International Development VCT voluntary counselling and testing WFA weight-for-age WFH weight-for-height WFP World Food Programme WHO World Health Organization	SQUEAC	semi-quantitative evaluation of access and coverage
TB tuberculosis TF task force TFC therapeutic feeding centre UN United Nations UNICEF United Nations Children's Fund UN/SCN United Nations System Standing Committee on Nutrition USAID United States Agency for International Development VCT voluntary counselling and testing WFA weight-for-age WFH weight-for-height WFP World Food Programme WHO World Health Organization	SST	supplementary suckling technique
TFC therapeutic feeding centre UN United Nations UNICEF United Nations Children's Fund UN/SCN United Nations System Standing Committee on Nutrition USAID United States Agency for International Development VCT voluntary counselling and testing WFA weight-for-age WFH weight-for-height WFP World Food Programme WHO World Health Organization	SWOT	strengths, weaknesses, opportunities and threats
TFC therapeutic feeding centre UN United Nations UNICEF United Nations Children's Fund UN/SCN United Nations System Standing Committee on Nutrition USAID United States Agency for International Development VCT voluntary counselling and testing WFA weight-for-age WFH weight-for-height WFP World Food Programme WHO World Health Organization	ТВ	tuberculosis
UNICEF United Nations Children's Fund UN/SCN United Nations System Standing Committee on Nutrition USAID United States Agency for International Development VCT voluntary counselling and testing WFA weight-for-age WFH weight-for-height WFP World Food Programme WHO World Health Organization	TF	task force
UNICEF United Nations Children's Fund UN/SCN United Nations System Standing Committee on Nutrition USAID United States Agency for International Development VCT voluntary counselling and testing WFA weight-for-age WFH weight-for-height WFP World Food Programme WHO World Health Organization	TFC	therapeutic feeding centre
UN/SCN United Nations System Standing Committee on Nutrition USAID United States Agency for International Development VCT voluntary counselling and testing WFA weight-for-age WFH weight-for-height WFP World Food Programme WHO World Health Organization	UN	United Nations
USAID United States Agency for International Development VCT voluntary counselling and testing WFA weight-for-age WFH weight-for-height WFP World Food Programme WHO World Health Organization	UNICEF	United Nations Children's Fund
VCT voluntary counselling and testing WFA weight-for-age WFH weight-for-height WFP World Food Programme WHO World Health Organization	UN/SCN	United Nations System Standing Committee on Nutrition
WFA weight-for-age WFH weight-for-height WFP World Food Programme WHO World Health Organization	USAID	United States Agency for International Development
WFH weight-for-height WFP World Food Programme WHO World Health Organization	VCT	voluntary counselling and testing
WFP World Food Programme WHO World Health Organization	WFA	weight-for-age
WHO World Health Organization	WFH	weight-for-height
	WFP	World Food Programme
WSB wheat-soy-blend	WHO	World Health Organization
	WSB	wheat-soy-blend



HANDOUT 1.2 TERMINOLOGY FOR CMAM

Acute Malnutrition	Acute malnutrition is a form of undernutrition. It is caused by a decrease in food consumption and/or illness resulting in bilateral pitting oedema or sudden weight loss. It is defined by the presence of bilateral pitting oedema or wasting (low mid-upper arm circumference [MUAC] or low weight-for-height [WFH]).
	Note: The MUAC indicator cutoffs are being debated (see "Mid-Upper Arm Circumference [MUAC] Indicator" below). The WFH indicator is expressed as a z-score below two standard deviations (SDs) of the median (or WFH z-score < -2) of the World Health Organization (WHO) child growth standards (WHO standards), or as a percentage of the median < 80% of the National Centre for Health Statistics (NCHS) child growth references (NCHS references).
Anthropometry	Anthropometry is the study and technique of human body measurement. It is used to measure and monitor the nutritional status of an individual or population group.
Appetite	Appetite is the decisive criteria for participation in outpatient care. The test is done at admission and at all outpatient care follow-on sessions to ensure that the child can eat ready-to-use therapeutic food (RUTF). If the child has no appetite, s/he must receive inpatient care.
Bilateral Pitting Oedema	Bilateral pitting oedema, also known as nutritional oedema, kwashiorkor or oedematous malnutrition, is a sign of severe acute malnutrition (SAM). It is defined by bilateral pitting oedema of the feet and verified when thumb pressure applied on top of both feet for three seconds leaves a pit (indentation) in the foot after the thumb is lifted. It is an abnormal infiltration and excess accumulation of serous fluid in connective tissue or in a serous cavity.
	The categories of bilateral pitting oedema are: Mild: Both feet (can include ankles), Grade + Moderate: Both feet, lower legs, hands or lower arms, Grade + + Severe: Generalized bilateral pitting oedema including both feet, legs, hands, arms and face, Grade + + +
Centre-Based Care for SAM	Centre-based care for SAM refers to the management of SAM with or without medical complications in inpatient care until weight recovery is achieved.
	Before the development of CMAM or in the absence of the CMAM approach, children with SAM were exclusively managed as inpatients receiving medical treatment and nutrition rehabilitation until weight recovery is achieved.
Community- Based Management of Acute Malnutrition	CMAM refers to the management of acute malnutrition through: 1) inpatient care for children with SAM with medical complications and all infants under 6 months old with SAM; 2) outpatient care for children with SAM without medical complications; 3) community outreach; and 4) services or programmes for children with moderate acute malnutrition (MAM) that may be provided depending on the context.
(CMAM)	CMAM evolved from Community-Based Therapeutic Care (CTC), which is a community-based approach for the management of acute malnutrition in emergency settings, and comprises the key components of community outreach, supplementary feeding programmes (SFPs), outpatient care programmes (OCPs) and stabilisation centres (SCs).
	Other variants of CMAM include ambulatory care or home-based care (HBC) for SAM.



CMAM Programmes versus CMAM Services	·	
Community Outreach	Community outreach for CMAM includes community assessment, community mobilisation, active case-finding and referral, and case follow-up.	
Community Referral	Community referral is the process of identifying children with acute malnutrition in the community and sending them to the health facility for CMAM services.	
Community Volunteer	A community volunteer is a person who conducts outreach for community mobilisation, screening, referral and follow-up in the community. He or she can receive an incentive but no remuneration.	
Coverage	Geographical coverage refers to the availability of CMAM services (i.e. geographical access) through the decentralisation and scale-up of CMAM services. Service or programme coverage refers to the uptake of CMAM services (service access and use).	
	Geographical coverage can be defined by the ratio of health facilities with CMAM services to health facilities per district, or by the ratio of children with SAM in treatment to children with SAM in the community (estimated with direct methods or indirect methods).	
	Geographical coverage , defined by the ratio of children with SAM in treatment to the total number of children with SAM identified in the community at a particular time, is measured by a population survey in the study population (i.e., cluster survey; the study population is living in an area that can be larger than the catchment area of the health facilities with CMAM services).	
	Service or program coverage , defined by the ratio of children with SAM in treatment to the total number of children with SAM identified in the community at a particular time, is measured by a population survey (e.g., centric systematic area sampling [CSAS] method, semi-quantitative evaluation of access and coverage [SQUEAC] method, the study population is living within the catchment area of the health facilities with CMAM services).	
Coverage Ratio	Coverage ratio is expressed as the ratio of children with SAM under treatment (a) to the total number of children with SAM identified in the community at a particular time $(a+b)$. Children with SAM identified in the community are calculated as children with SAM under treatment (a) plus children with SAM who are not under treatment (b). [Coverage ratio = $a/(a+b)$].	
Essential Health Care Package	Essential health care package refers to the set of services provided at health facilities, as mandated by the national health policy. The package varies based on the health facility type (e.g., health centre versus health post).	
F75	Formula 75 (75 kcal/100ml) is the milk-based diet recommended by WHO for the stabilisation of children with SAM in inpatient care.	
F100	Formula 100 (100 kcal/100ml) is the milk-based diet recommended by WHO for the nutrition rehabilitation of children with SAM after stabilisation in inpatient care and was used in this context before RUTF was available. Its current principal use in CMAM services is for children with SAM who have severe mouth lesions and cannot swallow RUTF, and who are being treated in inpatient care.	
	Diluted F100 is used for the stabilisation and rehabilitation of infants under 6 months of age in inpatient care.	
Global Acute Malnutrition (GAM)	GAM is a population-level indicator referring to overall acute malnutrition defined by the presence of bilateral pitting oedema or wasting defined by WFH < -2 z-score (WHO standards or NCHS references). GAM is divided into moderate and severe acute malnutrition (GAM = SAM + MAM).	



Hand-Over of CMAM	Hand-over refers to the actual transfer of roles and responsibility for CMAM services from the nongovernmental organisation (NGO) to the MOH. While the NGO or other partner may continue to provide some financial or technical support following the hand-over (e.g., purchase and transport of supplies, provision of training), MOH staff conducts CMAM planning and provides CMAM services.
Health Care	Health care is the prevention, treatment and management of illness and the preservation of mental and physical well-being through the services offered by health care providers. Health care embraces all the goods and services designed to promote health, including preventive, curative and palliative interventions, whether directed to individuals or to populations.
Health Care Provider	Health care provider refers to the medical, nursing and allied health professionals, including community health workers (CHWs).
Health Care System	A health care system refers to the organised delivery of health care.
Health System	A health system consists of all structures, resources, policies, personnel, services and programmes involved in the promotion, restoration and maintenance of health.
Height-for-Age Index (HFA)	The HFA index is used to assess stunting. It shows how a child's height compares to the height of a child of the same age and sex in the WHO standards. This index reflects a child's past nutritional status.
Inpatient Care for the Management of SAM with Medical Complications	Inpatient care is a CMAM service treating children with SAM with medical complications until their medical condition is stabilised and the complication is resolved (usually four to seven days). Treatment then continues in outpatient care until weight recovery is achieved. Inpatient care for SAM with medical complications is provided in a hospital or health facility with 24-hour care capacity.
In-Service Training	In-service training prepares health professionals to provide CMAM services by developing specific knowledge and skills according to their job qualifications while accounting for prior learning and work experience. It includes theoretical and practical training (e.g., on-the-job training, tutoring or mentoring, refresher training sessions).
Integration of CMAM or CMAM Services	Integration of CMAM refers to the incorporation of CMAM into the national health system. Integration of CMAM services refers to the incorporation of the CMAM services of inpatient care, outpatient care and community outreach into the national health care system. It assumes that the health care system has the capacity and competence for providing, strengthening, adapting, and maintaining quality and effective CMAM services with minimal external support. Minimal external support refers to financial and technical support to the MOH for capacity strengthening and access to supplies.
Kwashiorkor	See Bilateral Pitting Oedema.
Management of Illness	Management of a specific illness is the prevention, detection, referral for treatment, treatment, follow-up, and prevention of relapse of the illness.
Marasmic Kwashiorkor	Marasmic kwashiorkor is the simultaneous condition of severe wasting (marasmus) and bilateral pitting oedema (kwashiorkor).
Marasmus	See Severe Wasting.



Medical Complications in the Presence of SAM	The major medical complications in the presence of SAM that indicate the need for referral of a child to inpatient care are: anorexia or no appetite, convulsions, high fever, hypoglycaemia or hypothermia, intractable vomiting, lethargy or not alert, lower respiratory tract infection (LRTI), severe anaemia, severe dehydration, unconsciousness. (Other cases needing inpatient care besides severe bilateral pitting oedema, marasmic kwashiorkor, SAM with medical complications and infants under 6 months with SAM included infants of months are alder with SAM and a weight below 4 for children with SAM.
	include: infants 6 months or older with SAM and a weight below 4 kg, children with SAM in outpatient care and weight loss for three weeks or with static weight for five weeks, or upon mother/caregiver's request.)
Micronutrient Deficiencies	Micronutrient deficiencies are a consequence of reduced or excess micronutrient intake and/or absorption in the body. The most common forms of micronutrient deficiencies are related to iron, vitamin A and iodine deficiency.
Mid-Upper Arm Circumference (MUAC) Indicator	Low MUAC is an indicator for wasting, used for a child that is 6 to 59 months old. MUAC $<$ 110 mm indicates severe wasting or SAM. MUAC \geq 110 mm and $<$ 125 mm indicates moderate wasting or MAM. MUAC cutoffs are being debated; for example, new suggestions could be MUAC $<$ 115 mm for SAM and \geq 115 and $<$ 125 for MAM.
	MUAC is a better indicator of mortality risk associated with acute malnutrition than WFH.
Moderate Acute Malnutrition (MAM)	MAM, or moderate wasting, is defined by a MUAC \geq 110 mm and < 125 mm (the cutoff is being debated) or a WFH \geq -3 z-score and < -2 z-score of the median (WHO standards) or WFH as a percentage of the median \geq 70% and < 80% (NCHS references).
Moderate Wasting	MAM can also be used as a population-level indicator defined by WFH \geq -3 z-score and < -2 z-score (WHO standards or NCHS references).
Nutritional Oedema	See Bilateral Pitting Oedema.
	See Bilateral Pitting Oedema. See Bilateral Pitting Oedema.
Oedema Oedematous	
Oedema Oedematous Malnutrition Outpatient Care for the Management of SAM Without Medical	See Bilateral Pitting Oedema. Outpatient care is a CMAM service treating children with SAM without medical complications through the provision of routine medical treatment and nutrition rehabilitation with RUTF. Children attend outpatient care at regular intervals (usually
Oedema Oedematous Malnutrition Outpatient Care for the Management of SAM Without Medical Complications Outreach Worker for	See Bilateral Pitting Oedema . Outpatient care is a CMAM service treating children with SAM without medical complications through the provision of routine medical treatment and nutrition rehabilitation with RUTF. Children attend outpatient care at regular intervals (usually once a week) until weight recovery is achieved (usually two months). An outreach worker is a CHW, health extension worker (HEW) or community volunteer who identifies and refers children with acute malnutrition from the community to the



A C I I I I I I I I I I I I I I I I I I
A referral is a child who is moved to a different component of CMAM (e.g., from outpatient care to inpatient care for medical reasons) but has not left the program.
Routine health services refer to those services provided at health facilities depending on staff capacity and facility resources. These services include the essential health care package and other services.
Scale-up involves the expansion of services (e.g., from the pilot phase to the program phase, as part of a strategy to expand geographical coverage to the targeted area or nationally).
Self-referral occurs when mothers/caregivers bring children to the outpatient care or inpatient care site without a referral from outreach workers (e.g., CHWs, volunteers).
SAM is defined by the presence of bilateral pitting oedema or severe wasting (MUAC $<$ 110 mm [cutoff being debated] or a WFH $<$ -3 z-score [WHO standards] or WFH $<$ 70% of the median [NCHS references]). A child with SAM is highly vulnerable and has a high mortality risk.
SAM can also be used as a population-based indicator defined by the presence of bilateral pitting oedema or severe wasting (WFH < -3 z-score [WHO standards or NCHS references]).
Severe wasting is a sign of SAM. It is defined by a MUAC $<$ 110 mm (cutoff being debated) or a WFH $<$ -3 z-score (WHO standards) or WFH $<$ 70% of the median (NCHS references).
Severe wasting is also called marasmus. The child with severe wasting has lost fat and muscle and appears very thin (e.g., signs of "old man face" or "baggy pants" [folds of skin over the buttocks]).
The Sphere Project Humanitarian Charter and Minimum Standards in Disaster Response is a voluntary effort to improve the quality of assistance provided to people affected by disaster and to enhance the accountability of the humanitarian agencies in disaster response. Sphere has established Minimum Standards in Disaster Response (often referred to as Sphere Standards) and indicators to describe the level of disaster assistance to which all people have a right. www.sphereproject.org
Stunting, or chronic undernutrition, is a form of undernutrition. It is defined by a heightfor-age (HFA) z-score below two SDs of the median (WHO standards). Stunting is a result of prolonged or repeated episodes of undernutrition starting before birth. This type of undernutrition is best addressed through preventive maternal health programmes aimed at pregnant women, infants, and children under age 2. Programme responses to stunting require longer-term planning and policy development.
Transition refers to the process leading up to hand-over, including planning and preparation for the gradual transfer of roles and responsibilities for CMAM services from the NGO to the MOH, until hand-over is complete.
Undernutrition is a consequence of a deficiency in nutrient intake and/or absorption in the body. The different forms of undernutrition that can appear isolated or in combination are acute malnutrition (bilateral pitting oedema and/or wasting), stunting, underweight (combined form of wasting and stunting), and micronutrient deficiencies.
Underweight is a composite form of undernutrition including elements of stunting and wasting and is defined by a weight-for-age (WFA) z-score below 2 SDs of the median (WHO standards). This indicator is commonly used in growth monitoring and promotion (GMP) and child health and nutrition programmes aimed at the prevention and treatment of undernutrition.



Wasting	Wasting is a form of acute malnutrition. It is defined by a MUAC $<$ 125 mm (cutoff being debated) or a WFH $<$ -2 z-score (WHO standards) or WFH $<$ 80% of the median (NCHS references).
Weight-for-Age Index (WFA)	The WFA index is used to assess underweight. It shows how a child's weight compares to the weight of a child of the same age and sex in the WHO standards. The index reflects a child's combined current and past nutritional status.
Weight-for- Height Index (WFH)	The WFH index is used to assess wasting. It shows how a child's weight compares to the weight of a child of the same length/height and sex in the WHO standards or NCHS references. The index reflects a child's current nutritional status.



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MODULE ONE: OVERVIEW OF COMMUNITY-BASED MANAGEMENT OF ACUTE MALNUTRITION

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MODULE THREE: COMMUNITY OUTREACH

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MODULE FOUR: OUTPATIENT CARE AND THE MANAGEMENT OF SAM WITHOUT MEDICAL COMPLICATIONS

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MODULE FIVE: INPATIENT CARE FOR THE MANAGEMENT OF SAM WITH MEDICAL COMPLICATIONS IN THE CONTEXT OF CMAM

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MODULE SIX: SERVICES OR PROGRAMMES FOR THE MANAGEMENT OF MODERATE ACUTE MALNUTRITION (MAM) IN THE CONTEXT OF CMAM

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MODULE SEVEN: PLANNING CMAM SERVICES AT THE DISTRICT LEVEL

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MODULE EIGHT: MONITORING AND EVALUATION OF CMAM

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HANDOUT 1.4 KEY INFORMATION ON UNDERNUTRITION

WHAT IS UNDERNUTRITION?

Undernutrition is a consequence of a deficiency in nutrient intake and/or absorption in the body and can take the form of:

- Acute malnutrition (bilateral pitting oedema and/or wasting)
- Stunting
- Underweight
- Micronutrient deficiencies

Note: Malnutrition comprises both overnutrition (obesity) and undernutrition, but the term malnutrition is often used for forms of undernutrition (e.g., acute malnutrition).

Undernutrition in all its forms is a significant public health concern and an underlying factor in over 50 percent of the 10 million deaths from preventable causes among children under 5 each year.¹ All four types of undernutrition can overlap in the same child.

Undernutrition Indicators

	Acute Malnutrition	Stunting	Underweight	Micronutrient Deficiencies
Indicators	Low mid-upper arm circumference (MUAC) or low weight-for-height (WFH, wasting) or Presence of bilateral pitting oedema	Low height-for- age (HFA)	Low weight- for-age (WFA), combining wasting and stunting	Clinical signs and biochemical markers

WHAT IS ACUTE MALNUTRITION?

- Acute malnutrition is caused by a decrease in food consumption and/or illness resulting in bilateral
 pitting oedema or sudden weight loss. It is defined by the presence of bilateral pitting oedema or
 wasting (low MUAC or low WFH).
- Acute malnutrition comprises both severe acute malnutrition (SAM) and moderate acute malnutrition (MAM) and can have the following indicators (with cutoffs):

¹ Caulfield, L., M. de Onis, M. Blössner and R. Black. 2004. "Undernutrition as an underlying cause of child deaths associated with diarrhea, pneumonia, malaria, and measles," *American Journal of Clinical Nutrition* 80:193-8.



	Bilateral Pitting Oedema	MUAC*	WFH z-score (WHO standards or NCHS references)	WFH as a percentage of the median (NCHS references)
SAM:	Present	< 110 mm*	< -3	< 70%
MAM:	Not present	> 110 mm* and < 125 mm*	≥ -3 and < -2	≥ 70% and < 80%

^{*}cutoffs being debated

WHY FOCUS ON ACUTE MALNUTRITION?

- The World Health Organization (WHO), the World Food Programme (WFP), the UN Standing Committee on Nutrition (UN/SCN), and the United Nations Children's Fund (UNICEF) estimate that nearly 20 million children suffer from SAM worldwide and that SAM contributes to more than one million deaths of children under 5 every year.
- The importance of underweight (low WFA) and stunting (low HFA) in contributing to child illness and mortality is well accepted. As such, development programmes (e.g., growth monitoring and promotion [GMP], integrated management of childhood illnesses [IMCI]) and child survival interventions have focused on these forms of undernutrition in health and nutrition prevention and treatment programmes. Until recently, acute malnutrition has not been given much recognition beyond humanitarian emergency interventions.
- Since the 1990s a very effective SAM treatment protocol with low case fatality has been developed and made available. The availability of ready-to-use therapeutic food (RUTF) and the CMAM approach in the early 2000s made large-scale management of SAM possible with improved access and coverage.
- A larger number of children are affected by underweight and stunting than are by acute malnutrition, which demonstrates that a higher mortality risk is associated with acute malnutrition. Addressing acute malnutrition with an effective treatment at large scale will have a significant impact on mortality at the population level (see the Lancet's 2008 "Maternal and Child Undernutrition" series for further information).
- Acute malnutrition occurs in both emergency and non-emergency settings, but it is sometimes difficult to draw the line between the two:
 - Many countries experience protracted emergencies (e.g., South Sudan, Democratic Republic of Congo).
 - Some non-conflict settings like India have high general acute malnutrition (GAM) because of poverty.
 - The SAM/MAM case load in a country is determined by both prevalence and total population. Both are high in Pakistan and India. Therefore, a large concentration of cases can occur outside high-profile emergencies.
- Children have a right to treatment for acute malnutrition, as they do for other illnesses (e.g., malaria, pneumonia), regardless of where they live. It is vital to find ways to reach them over the short, medium and long term.
- Other factors, like HIV, can lead to high SAM levels even when GAM is low (e.g., Malawi).



HANDOUT 1.5 CMAM PRINCIPLES

I. MAXIMUM ACCESS AND COVERAGE

Goal: Bring treatment close to where people live and make it less costly to access by having many decentralised sites and regular (weekly or biweekly) outpatient services.

- Outpatient care can be managed by health care providers with a variety of expertise. This reduces the need for highly trained clinical staff.
- Bringing care into the home reduces opportunity costs and disruption to the family.

2.TIMELINESS

Goal: Start treatment before the onset of life-threatening illnesses.

- Strong community outreach allows for early detection of severe acute malnutrition (SAM), ensuring that children are found, referred and treated on a timely basis.
- Decentralized services allow for early presentation because families can be referred to health facilities with outpatient care close to home.

3. APPROPRIATE MEDICAL CARE AND NUTRITION REHABILITATION

Goal: Provide the right treatment to children in need.

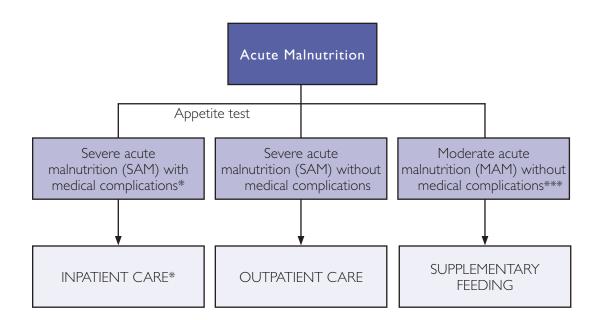
- CMAM recognises that the severity of illness in children with SAM can range widely. Those with medical complications or no appetite are referred to inpatient care. Those with no medical complications and an appetite are referred to outpatient care.
- Once children are identified with acute malnutrition, they must be seen by a health care provider with the skills to assess them.

4. CARE AS LONG AS IT IS NEEDED

Goal: Reduce barriers to access and prevent relapse.

- Programmes are designed to minimise default to ensure that children stay in the programme until they recover.
- Strong community outreach helps to identify and reduce barriers to access.
- Strong health service capacity ensures that treatment can be offered on an ongoing basis and is available as long as there is a need and supplies are present.

HANDOUT 1.6 CLASSIFICATION OF ACUTE MALNUTRITION FOR CMAM



- *Medical complications include severe bilateral pitting oedema, marasmic kwashiorkor, anorexia, intractable vomiting, convulsions, lethargy or not alert, unconsciousness, lower respiratory tract infection (LRTI), high fever, severe dehydration, severe anaemia, hypoglycaemia, and hypothermia.
- **Others admitted to inpatient care are: infants less than 6 months with SAM (bilateral pitting oedema or visible wasting), children over 6 months of age who weigh less than 4 kg, and children with SAM in outpatient care who are losing weight or have static weight for five weeks.
- *** Children with MAM and medical complications are admitted to supplementary feeding services or programmes (known as SFPs in the emergency context) and receive supplementary food rations, but are referred for medical treatment and return to supplementary feeding when medical complications are resolved.



HANDOUT 1.7 SCREENING AND ADMISSION USING MUAC

MID-UPPER ARM CIRCUMFERENCE (MUAC) TAPE



MUAC ONLY FOR REFERRAL AND ADMISSION

For children 6-59 months:

RED SAM MUAC < 110 mm and/or bilateral pitting oedema

YELLOW MAM MUAC \geq 110 mm and < 125 mm

GREEN Normal MUAC \geq 125 mm

- MUAC is recommended as the best tool for effective CMAM services. The World Health Organization (WHO, 2005) has endorsed MUAC as an independent criterion for referral and admission to treatment services for severe acute malnutrition (SAM). However, national guidelines may also require the use of weight-for-height (WFH) in addition to MUAC.
- MUAC < 110 mm indicates severe wasting in children age 6-59 months. MUAC ≥ 110 mm and < 125 mm indicates moderate wasting (cutoffs being debated).
- Children age 6-59 months who are referred from the community with a red MUAC (<110 mm) are automatically admitted to outpatient care if they have an appetite and no medical complications.
- In some situations, cutoffs may be adjusted to accommodate available resources. For example, several countries, such as Ethiopia, use MUAC < 120 mm as the cutoff for admission to services to manage moderate acute malnutrition (MAM).

SCREENING AND ADMISSION USING MUAC

- MUAC is simple, quick, accurate and inexpensive, and colour-coded tapes are suitable to be used by people who are illiterate/innumerate but trained.
- Identifying SAM with MUAC tapes can help people in the community better recognize which children need treatment: those who are very thin (a red MUAC).
- MUAC automatically selects younger children, those who are most at risk.

- MUAC is a better indicator of mortality risk associated with undernutrition than WFH.¹
- MUAC involves only one measurement, while WFH requires two measurements and one calculation.
 As a result, there are fewer chances for error with MUAC and the process takes less time.
- MUAC-only admission reduces the chance that children will be rejected at an outpatient care site because a referral based on MUAC is an automatic entitlement for admission.

CONSIDERATIONS IN USING MUAC

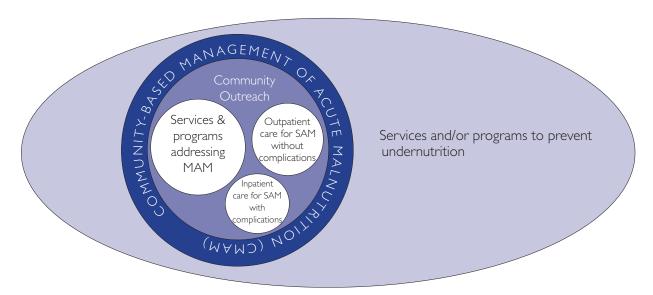
- MUAC and WFH will identify slightly different groups of children as having SAM. Some children with MUAC < 110 mm can have a WFH z-score > -3 (WHO standards) or WFH > 70% of the median (National Centre for Health Statistics [NCHS] references) and vice versa. Therefore, different discharge criteria are applicable depending on the means of admission, which also includes bilateral pitting oedema.
- If a young infant's age is unknown, the age is estimated by the mother/caregiver. If this is not possible, the ready-to-use therapeutic food (RUTF) appetite test can be used. If the infant can swallow the RUTF, then s/he can be safely treated in outpatient care if identified with SAM. No lower cutoff proxy based on length is applicable, neither for the use of MUAC nor for admission to outpatient care for SAM without medical complications.
- Health care providers must be trained and regularly monitored for the standardisation of MUAC measurements.

¹ See Myatt et al (2007), FNB or www.who.int/child_adolescent_health/New_Publications/nutrition/CBSM/tbp_1.pdf.



HANDOUT 1.8 CMAM COMPONENTS AND HOW THEY WORK TOGETHER

CORE COMPONENTS: COMMUNITY-BASED MANAGEMENT OF ACUTE MALNUTRITION



1. Community Outreach involves:

- Community assessment and mobilisation
- Active case-finding to ensure early detection, early presentation and referral
- Education and sensitisation of the community so that they know how and where to bring their children for screening and treatment
- Case follow-up

To establish the most effective outreach, CMAM makes it a priority to:

- Understand local barriers to access and service uptake
- Explain acute malnutrition and the objectives of the services in readily understandable local terms
- Engage a broad array of local institutions and community outreach systems and initiatives
- 2. **Outpatient Care** is provided to children 6-59 months with severe acute malnutrition (SAM) and appetite but no medical complications. The following services are provided through outpatient care follow-on sessions to the health centre:
- Medical assessment and anthropometric monitoring
- Nutrition rehabilitation with ready-to-use therapeutic food (RUTF)
- Basic medical treatment

Medical assessment, anthropometric monitoring and treatment are based on simple protocols.



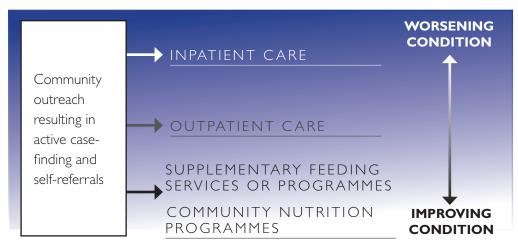
- 3. **Inpatient Care** is provided to infants below 6 months of age with SAM and to children 6-59 months with SAM and medical complications and/or no appetite.
- Medical treatment and nutrition rehabilitation is provided according to World Health Organization (WHO) and/or national protocols
- Children 6-59 months return to outpatient care when the medical complication is resolved and appetite returns
- Infants receive specialised treatment until full recovery
- 4. **Management of Moderate Acute Malnutrition (MAM)** can occur through supplementary feeding services or programmes. Where such services do not exist, linkages can be created with other prevention and treatment programmes, such as community nutrition programmes, aimed at moderately malnourished children.

REFERRALS TO AND BETWEEN CMAM COMPONENTS

Referrals to CMAM services are fuelled by strong community outreach resulting in active case-finding and self-referrals by community members. Admission criteria determine which service component a child is admitted to initially.

Referrals between CMAM service components follow established criteria. Children initially admitted to inpatient care will move to outpatient care as soon as their medical complication is resolved and their appetite returns. After discharge from outpatient care, the children are referred to nutrition programmes in the community (e.g., PD Hearth, GMP) or, in emergency contexts, to SFPs.

REFERRALS TO AND BETWEEN CMAM SERVICE COMPONENTS



Effective and smooth referrals between the components are essential. This is facilitated by:

- The action protocol
- The use of referral slips, which ensure that full information on the child including reason for referral is available
- Good communication between staff in inpatient care and outpatient care



HANDOUT 1.9 CASE STUDIES

CASE STUDY 1: LIFE-SAVING INTERVENTION IN NIGER

(NGO-implemented, sustainability not a stated goal)

In 2005, working at a scale unthinkable five years ago, Médecins Sans Frontières (MSF) reached over 60,000 children with acute malnutrition in Niger through a mobile outpatient care programme and use of ready-to-use therapeutic food (RUTF). Children requiring inpatient care were transported to the inpatient care site. The intervention achieved good results (mortality < 5 percent) in six to 12 months. This intervention saved many lives, but was focused on the emergency response rather than the capacity to treat severe acute malnutrition (SAM) in the long term, as it was not integrated into the health system. In addition, the programme did not incorporate active case-finding; the service was promoted by reputation. MSF's CMAM approach is referred to as "ambulatory care" and is a component within MSF's emergency health and nutrition response model.

CASE STUDY 2: CMAM INTEGRATION IN ZAMBIA

In 2005, based on experiences in Ethiopia and Malawi, Valid International worked with the district Ministry of Health (MOH) in Lusaka, Zambia, to design and develop an integrated programme for management of SAM. The MOH implemented the programme directly from the outset, with Valid providing technical and managerial support. MOH health facility staff were trained to provide outpatient care alongside other primary health care (PHC) activities at health facilities. Hospital staff were trained to discharge children to outpatient care after they stabilised and regained appetite. Community volunteers were recruited for outreach activities and assistance with outpatient care days.

At the time of setup, some nongovernmental organisations (NGOs) were running supplementary feeding programmes (SFPs) in some health centres. The outpatient care linked directly with the SFPs in these centres, referring discharged cases to the SFP, while the SFP referred severe cases to outpatient care. The programme opened in a phased approach, slowly expanding from 5 to 13 health centres across Lusaka. The district MOH's commitment to the programme was crucial to its implementation and integration. The MOH created a position on its district staff for leading CMAM activities. This person is involved in daily implementation, supervision and planning, with technical support from Valid International.

While the programme is running in the health centres, there have been and continue to be challenges in programme development and implementation, including:

- Establishing low-cost local production of RUTF (now in operation)
- Ensuring links between hospitals with inpatient care and health facilities with outpatient care
- Keeping community volunteers motivated when the programme does not offer monetary incentives (other "volunteer" activities in the health system offer per-diem pay)
- Distributing RUTF (currently, Valid International transports it to the MOH central stores and sometimes to health centres directly)
- Limited nursing and nutrition staff availability on outpatient care days due to overall staff shortages
- Inpatient care situated in a national hospital: many people treated there do not live near an outpatient care programme, so they stay in inpatient care at the hospital until weight recovery is achieved; if there were an outpatient care programme near their homes, they could be discharged to it as soon as they were stabilised and regained their appetite
- Funding for the programme, currently from an external donor, must be integrated into national plans



Note: It is recognised that integration from the onset is a much more sustainable way to develop a CMAM programme. However, experience demonstrates that the process of integration and the provision of technical, logistical and, in some cases, managerial support to strengthen capacity for sustainable long-term service provision takes years; this must be considered during the planning stage.

CASE STUDY 3: EMERGENCY AND TRANSITION IN ETHIOPIA

(NGO start-up with plan to transfer most responsibility to MOH and integrate into health system)

Concern Worldwide's community-based therapeutic care (CTC) programme in Wollo, Ethiopia, began in 2003 as a high-input response to emergency levels of general acute malnutrition (GAM) and SAM. The programme was established in health clinics and hospitals with existing staff. The MOH began assuming responsibility for certain activities in 2004. Concern Worldwide and the MOH established a plan in which Concern Worldwide would continue its support but in a more supervisory and mentoring role, and would facilitate supply of RUTF, when necessary, over time. Recognising the need to strengthen the MOH's health services in Wollo so that it could take on the outpatient care programme, Concern Worldwide opened a PHC programme and now indirectly supports the outpatient and inpatient care programmes through that. Published data through May 2005 indicate that recovery and coverage rates have remained high. Similar results were achieved in Malawi, where the MOH had taken on many activities and programme outcomes still exceeded Sphere Standards two years after the peak of the emergency. Concern Worldwide still assists with financial and logistical support for the procurement and delivery of RUTF, training, and low-level supervision/mentoring.

The experience in Ethiopia showed that the MOH's post-emergency takeover of programme activities will be smoother if the MOH is involved in initial planning and activities, and supervision and monitoring systems are integrated into the MOH system from the beginning. The experience also showed that the hand-over is a gradual process that requires an effective, functioning health system in which to integrate activities and a reliable source of RUTF.

HANDOUT 1.10 IMPLEMENTING CMAM IN DIFFERENT CONTEXTS.

EMERGENCY AND POST-EMERGENCY SETTINGS

- CMAM services have been implemented in emergency settings since 2001. More recently, outpatient
 care for the management of acute malnutrition has occurred in non-emergency and high HIV
 prevalence settings.
- For CMAM programmes that were started by nongovernmental organisations (NGOs) in an emergency context and handed over to the Ministry of Health (MOH), initial performance results after handover are encouraging. Longitudinal data on outcome indicators are necessary to better judge the performance and sustainability of quality of the integrated CMAM services over time.
- In an emergency, CMAM interventions follow a **hierarchy of interventions**. The needs of the greatest number should be a priority. In practice, this means that securing a general ration for the whole population takes priority over setting up services for target groups within the population.
- In an emergency, large numbers of children can be reached through decentralised and/or mobile outpatient care sites.
- To date, there are three scenarios for emergency CMAM interventions:
 - Short-term, life-saving intervention with little or no attempt to hand over CMAM services to the MOH or integrate them into routine health services (Handout 1.9 Case Study 1)
 - Integrated CMAM services in a development context (Handout 1.9 Case Study 2)
 - Emergency CMAM intervention that evolves into post-emergency services that are handed over to the MOH and integrated into routine health services (Handout 1.9 Case Study 3)
- External agencies often start their involvement during a crisis but ideally will continue to support the
 health system during the post-crisis transition to establish basic CMAM capacity. This will prepare the
 local health services for future seasonal or sudden increases in severe acute malnutrition (SAM), and
 if another crisis occurs, the country will require fewer external resources because local capacity will
 have been maintained.

1.10



HANDOUT 1.11 FACTORS TO CONSIDER IN SEEKING TO PROVIDE SERVICES FOR THE MANAGEMENT OF SAM

FNABI ING FNVIRONMENT

- Effective Ministry of Health (MOH) leadership and coordination mechanisms are essential to
 ensure that various agencies, including government and nongovernmental organisations (NGOs)
 running programmes for children with acute malnutrition, collaborate. Technical task forces and/or
 coordination meetings at various levels should be put in place.
- Prevention of undernutrition should be the first policy priority, but treatment is needed for children with SAM because they have a high mortality risk.
- National guidelines must be in place to standardise treatment protocols and monitoring tools. The
 guidelines should describe the community-based approach to manage SAM that builds upon and links
 with existing inpatient care, nutrition programmes and primary health care (PHC).
- Free treatment for malnourished children must be ensured.
- District health managers should develop a contingency plan to meet and manage additional needs if the number of children requiring CMAM services exceeds capacity.

ACCESS TO SERVICES

- Centralised inpatient care for SAM with medical complications should be provided in a health facility with 24-hour care.
- Decentralised outpatient care for SAM without medical complications should be provided in health facilities. One health care provider can manage 10-15 children a day in outpatient care as part of routine health services. In emergencies, services could be further decentralised in the community and provided by mobile teams. Outpatient care sites should be set up within a day's walk from and back to a settlement.
- Adequate referral mechanisms must be ensured so that once children with SAM are identified, they
 can access appropriate care.
- Qualified health care providers (i.e. qualified to perform a medical assessment, refer or treat children with SAM) must be available in adequate numbers.
- Community outreach for community assessment, community mobilisation and active case-finding and referral should be in line with existing formal and informal health and community outreach systems and initiatives.
- Management of SAM as a routine health service means that a child presented at the health facility at any time should be assessed and treated for SAM, receive health and nutrition education for prevention of undernutrition, and be referred to other health services and initiatives as needed (e.g., integrated management of childhood illness [IMCI], growth monitoring and promotion [GMP], voluntary counselling and testing [VCT]). IMCI diagnostic tools and GMP programmes should include the use of MUAC so that SAM can be identified and appropriate referral to CMAM can occur.



• Links with other community services and programmes should be made as necessary (e.g., with food security, agriculture and livelihood programmes to ensure increased access to high-quality foods).

SUPPLIES

- Adequate resources and supplies for effective management of SAM must be provided to all health facilities providing inpatient care and outpatient care for the management of SAM. This includes ready-to-use therapeutic food (RUTF), F75, F100, ReSoMal, essential drugs, mid-upper arm circumference (MUAC) tapes, scales and height boards, treatment cards, and monitoring cards.
- Regular transportation of supplies should be secured.

QUALITY OF SERVICES

- Having national CMAM guidelines with standardised treatment protocols fosters adherence.
- Support and supervision on clinical case management and organisation of services improve performance.
- Standardised monitoring and evaluation (M&E) systems and tools compatible with the national health information system enhance quality of services and reporting.

COMPETENCIES

- Opportunities to integrate pre-service and in-service training for CMAM should be maximised.
- Internships at learning sites and learning visits provide real-time learning and rapid transfer of skills.
- In-service training for improved management of SAM must be provided to health care providers at all levels (i.e. district health managers, health care providers at health facilities, community outreach workers) so there is an effective integrated approach that links management and supervision, inpatient care, outpatient care, and other health services with one another.
- In-service training and support must be provided to community outreach workers (e.g., community health workers [CHWs], volunteers) who identify and refer children with SAM in the communities.
- Capacity development strategies should account for high staff turnover.
- A positive work and learning environment empowers and motivates health care providers (control workload).
- CMAM should become part of health care providers' roles, responsibilities and job descriptions, and health care providers should be accountable for meeting those responsibilities.
- Sharing information and experiences with peers and experts is essential for continually learning good practices.
- Formative research is critical for improving the effectiveness of services, promoting good practices, learning lessons and fostering programme integration and scale-up.



HANDOUT 1.12 INTEGRATING CMAM INTO ROUTINE HEALTH SERVICES AT THE DISTRICT LEVEL

- Existing health services and initiatives should be mapped and the programme planned with the
 relevant authorities and agencies to prevent duplication, build upon and strengthen existing
 structures and systems, and ensure that referral pathways, roles and responsibilities are clear.
- Health facilities with existing inpatient care for severe acute malnutrition (SAM) (e.g., therapeutic feeding centre [TFC], nutrition rehabilitation unit [NRU], hospital ward) can be adapted to also establish outpatient care for the management of SAM without medical complications in their outpatient department (OPD). This takes the burden off the inpatient care staff, which will continue to treat children with SAM and medical complications until they are stabilised and can be referred to outpatient care.
- Good communication between health care providers managing inpatient care and outpatient care is important for strong links and referral between those services.
- Existing community outreach networks can provide a platform for the community outreach work
 required for successful CMAM implementation. Assessing what is already in place and identifying
 potential links to those services are key to making the best use of resources available.
- CMAM can be integrated into child health and nutrition services at first-level health facilities. Bilateral
 pitting oedema and mid-upper arm circumference (MUAC) checks can be added to IMCI diagnostic
 tools so that children with SAM can be identified at any contact point within the health care system
 and be referred for appropriate treatment.
- CMAM can also be linked with other health services such as malaria prevention, voluntary counselling and testing (VCT), family planning, and provision of relevant information, education and communication (IEC) materials.



HANDOUT 1.13 ESSENTIALS OF CMAM

ESSENTIALS OF CMAM

- 1. Acute malnutrition is a significant public health concern. It is estimated that 20 million children around the world suffer from severe acute malnutrition (SAM). Children suffering from SAM have an increased mortality risk. Current estimates suggest that SAM contributes to about 1 million deaths of children under 5 every year.
- 2. CMAM is a new approach to treating SAM. The principles of CMAM are maximum coverage and access (reaching as many children with acute malnutrition as possible), timeliness (early identification and referral before medical complications develop) and appropriate care (outpatient care for children with SAM without medical complications as long as needed and inpatient care only for those with SAM and medical complications). Evidence from emergency contexts has shown that about 80 percent of children with SAM can be treated as outpatients.
- 3. To reach the maximum number of children with acute malnutrition, trained health care providers must be able to reach the majority of these children in their communities, where they can access health facilities as outpatients and continue treatment in their homes. Coverage and access are achieved by providing CMAM outpatient care in decentralised health facilities or by establishing mobile outpatient care sites (in the case of emergencies). This differs from the centre-based approach, where all children with SAM are treated as inpatients for both stabilisation and rehabilitation until weight recovery is achieved.
- 4. Recent innovations have made CMAM possible:
 - Ready-to-use therapeutic food (RUTF), which can be used safely at home without refrigeration and in areas where hygiene conditions are not optimal, meaning children can be treated at home
 - Using an acute malnutrition classification that divides SAM into two categories--SAM with medical complications and SAM without medical complications--to determine treatment (see below)
 - Screening and admission using mid-upper arm circumference (MUAC) which is simple, accurate and inexpensive, and makes active case-finding, referral and admission transparent
- 5. Treatment for SAM differentiates between SAM with medical complications and SAM without medical complications:
 - Children with SAM without appetite or with medical complications are treated in inpatient care
 - Children with SAM and appetite and no medical complications are treated in outpatient care
 - Infants under 6 months with SAM are treated in inpatient care

Children with moderate acute malnutrition (MAM) with appetite and no medical complications are treated in services or programmes that manage MAM, such as supplementary feeding), if available.

6. CMAM has four essential components: community outreach, outpatient care for children with SAM without medical complications, inpatient care for children with SAM with medical complications and for infants under 6 months with SAM, and supplementary feeding for children with MAM (depending on the context). In some cases, supplementary feeding may not be available. Effective and smooth referral among the components is essential. Using an action protocol helps health care providers determine which children require inpatient care and follow-up at home. To date, the protocols used in outpatient care are aimed at children 6 to 59 months old.

HANDOUTS & EXERCISES

Module I: Overview of Community-Based Management of Acute Malnutrition (CMAM)

- 7. Evidence from emergency programmes has demonstrated that the community-based approach works very well. Recovery rates, mortality rates and default rates are all within Sphere Standards. Coverage ratios are much higher than those seen in centre-based services.
- 8. CMAM can be implemented in a variety of contexts (e.g., emergency, non-emergency, high HIV prevalence). The CMAM components should complement existing services.
- 9. CMAM should be integrated into existing health facilities and run as a component of primary health care (PHC) where possible. Linkages can be made to other child health services (e.g., integrated management of childhood illness [IMCI], HIV services, prevention services).
- 10. In recent years, there have been several key developments and commitments at the global level regarding the acceptance of CMAM.



HANDOUT 1.14 FIELD VISIT CHECKLIST

Complete the following activities during the CMAM field visit.

OBS	ERVE THE FOLLOWING ACTIVITIES, IF POSSIBLE:				
	Admission of children with severe acute malnutrition (SAM)				
	Discharge of children with SAM				
	Outpatient care follow-on sessions				
	-Anthropometric measurement				
	-Medical assessment				
	-Supply of ready-to-use therapeutic food (RUTF)				
DISC	CUSS WITH STAFF THE FOLLOWING:				
	What do they like and dislike about the CMAM service?				
	How does this programme affect their overall workload?				
	What shortcomings or problems do they see with the service?				
	How do they work with volunteers?				
	How do they link with other health services (e.g., expanded programme of immunisation [EPI], voluntary counselling and testing [VCT])?				
	What type of support is provided to the child's family after the child is discharged (e.g., microcredit support, agricultural support, IYCF counselling)?				
DISC	DISCUSS WITH MOTHERS/CAREGIVERS THE FOLLOWING:				
	How did they find out about the service?				
	What do they like and dislike about the service?				

HANDOUT 1.15 POWERPOINT PRESENTATION SLIDE IMAGES

Overview of Community-Based Management of Acute Malnutrition (CMAM)

Module 1. Learning Objectives

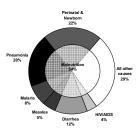
- Discuss acute malnutrition and the need for a response.
- Describe the principles of CMAM.
- Describe recent innovations and evidence making CMAM possible.
- Identify the components of CMAM and how they work together.
- Explore how CMAM can be implemented in different contexts.
- Identify global commitments related to CMAM.

What is undernutrition?

- · A consequence of a deficiency in nutrients in the body
- Types of undernutrition?
 - Acute malnutrition (wasting and bilateral pitting oedema)
 - Stunting
 - Underweight (combined measurement of stunting and wasting)
 - Micronutrient deficiencies
- · Why focus on acute malnutrition?

What is undernutrition?

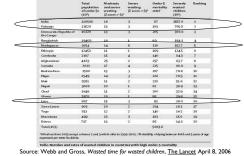
Undernutrition and Child Mortality



- 54% of child mortality is associated with underweight
- Severe wasting is an important cause of these deaths (it is difficult to estimate)
- · Proportion associated with acute malnutrition often grows dramatically in emergency contexts

Caulfied, LE, M de Onis, M Blossner, and R Black, 2004

Magnitude of 'Wasting' Around the World – not only in emergencies



Recent History in the Management of Severe Acute Malnutrition (SAM)

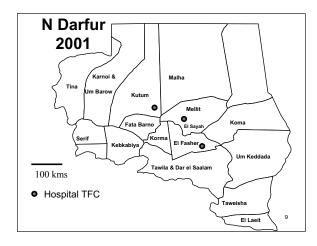
- Traditionally, children with SAM are treated in centre-based care: paediatric ward, therapeutic feeding centre (TFC), nutrition rehabilitation unit (NRU), other inpatient care sites.
- The centre-based care model follows the World Health Organization (WHO) Guidelines for Management of Severe Malnutrition.

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Centre-Based Care for Children with SAM: Example of a Therapeutic Feeding Centre (TFC)

- · What is a TFC?
- What are the advantages and disadvantages of a TFC?
- What could be changed about the TFC model to address these challenges?

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Centre-Based Care for Children with SAM: Challenges

- Low coverage leading to late presentation
- · Overcrowding
- · Heavy staff work loads
- · Cross infection
- · High default rates due to need for long stay
- Potential for mothers to engage in high risk behaviours to cover meals

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What is Community-Based Management of Acute Malnutrition (CMAM)?

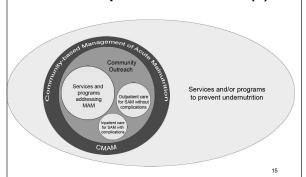


CMAM

- · A community-based approach to treating SAM
 - Most children with SAM without medical complications can be treated as outpatients at accessible, decentralised sites
 - Children with SAM and medical complications are treated as inpatients
 - Community outreach for community involvement and early detection and referral of cases
- Also known as community-based therapeutic care (CTC), ambulatory care, home-based care (HBC) for the management of SAM

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Core Components of CMAM (1)



Core Components of CMAM (2)

- 1. Community Outreach:
- · Community assessment
- · Community mobilisation and involvement
- · Community outreach workers:
 - Early identification and referral of children with SAM before the onset of serious complications
 - Follow-up home visits for problem cases
- Community outreach to increase access and coverage

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Core Components of CMAM (3)

- Outpatient care for children with SAM without medical complications at decentralised health facilities and at home
 - Initial medical and anthropometry assessment with the start of medical treatment and nutrition rehabilitation with take home ready-to-use therapeutic food (RUTF)
 - Weekly or bi-weekly medical and anthropometry assessments monitoring treatment progress
 - Continued nutrition rehabilitation with RUTF at home

ESSENTIAL: a good referral system to inpatient care, based on Action Protocol

Core Components of CMAM (4)

- 3. Inpatient care for children with SAM with medical complications or no appetite
- Child is treated in a hospital for stabilisation of the medical complication
- Child resumes outpatient care when complications are resolved

ESSENTIAL: good referral system to outpatient care

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Core Components of CMAM (5)

- 4. Services or programmes for the management of moderate acute malnutrition (MAM)
- · Supplementary Feeding

Recent History of CMAM

- Response to challenges of centre-based care for the management of SAM
- 2000: 1st pilot programme in Ethiopia
- 2002: pilot programme in Malawi

Module I: Overview of Community-Based Management of Acute Malnutrition (CMAM)

- Scale up of programmes in Ethiopia (2003-4 Emergency), Malawi (2005-6 Emergency), Niger (2005-6 Emergency)
- Many agencies and governments now involved in CMAM programming in emergencies and nonemergencies
 - E.g., Malawi, Ethiopia, Niger, Democratic Republic of Congo, Sudan, Kenya, Somalia, Sri Lanka
- Over 25.000 children with SAM treated in CMAM programmes since 2001 (Lancet 2006)

Principles of CMAM

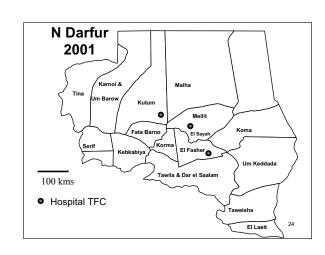
- · Maximum access and coverage
- Timeliness
- · Appropriate medical and nutrition care
- · Care for as long as needed

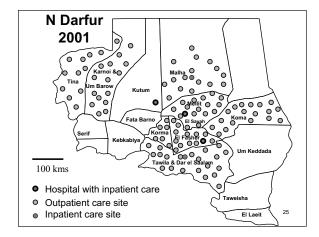
Following these steps ensure maximum public health impact!

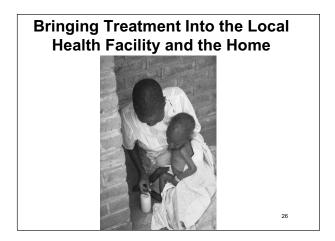
Maximise Impact by Focussing on **Public Health** SOCIAL FOCUS CLINICAL FOCUS Population Individual level level impact impact (cure rates) (coverage) Efficient diagnosis Early presentation Effective clinical protocols Access to services Effective service delivery Compliance with treatment

Key Principle of CMAM

Maximum access and coverage







Key Principle of CMAM

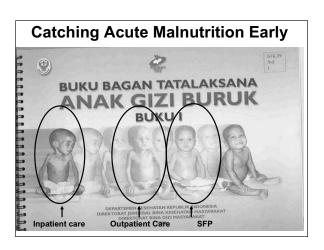
Timeliness



Timeliness (continued)



- Find children before SAM becomes serious and medical complications arise
- **Good community** outreach is essential
 - Screening and referral by outreach workers (e.g., community health workers [CHWs], volunteers)



Key Principle of CMAM

Appropriate medical care and nutrition rehabilitation

Appropriate Medical Treatment and Nutrition Rehabilitation **Based on Need**



Module I: Overview of Community-Based Management of Acute Malnutrition (CMAM)



Key Principle of CMAM

Care as long as it is needed

Care For as Long as Needed

- · Care for the management of SAM is provided as long as needed
- · Services to address SAM can be integrated into routine health services of health facilities, if supplies are present
- Additional support to health facilities can be added during certain seasonal peaks or during a crisis

New Innovations Making CMAM Possible

- RUTF
- · New classification of acute malnutrition
- Mid-upper arm circumference (MUAC) accepted as independent criteria for the classification of SAM

Ready-to-Use Therapeutic Food (RUTF)



- Energy and nutrient dense: 500 kcal/92g
- Same formula as F100 (except it contains iron)
- No microbial growth even when opened
- Safe and easy for home use Is ingested after breast milk
- Safe drinking water should be
- Well liked by children
- Can be produced locally Is not given to infants under 6 months



RUTF (continued)

- Nutriset France produces 'PlumpyNut®' and has national production franchises in Niger, Ethiopia, and Zambia
- Another producers of RUTF is Valid Nutrition in Malawi, Zambia and Kenya
- · Ingredients for lipid-based RUTF:
 - Peanuts (ground into a paste)
 - Vegetable oil
 - Powdered sugar
 - Powdered milk
 - Vitamin and mineral mix (special formula)
- Additional formulations of RUTF are being researched

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Effectiveness of RUTF

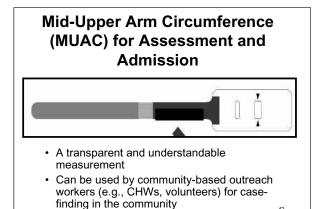


- Treatment at home using RUTF resulted in better outcomes than centrebased care in Malawi (Ciliberto, et al. 2005.)
- Locally produced RUTF is nutritionally equivalent to PlumpyNut® (Sandige et al. 2004.)

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WHO Classification for the Treatment of Malnutrition Acute Malnutrition Severe Acute Malnutrition Therapeutic Feeding Centre Supplementary Feeding

Classification for the Community-Based Treatment of Acute Malnutrition Acute Malnutrition Acute Malnutrition Acute Malnutrition Moderate acute malnutrition without medical complications Inpatient Care Complications: anorexia or no appetite, intractable vomiting, convulsions, lethargy or not alert, unconsciousness, lower respiratory tract infection (LRTI), high fever, severe dehydration, severe anaemia, hypoglycaemia, or hypothermia **Children with MAM with medical complications are admitted to supplementary feeding but are referred for treatment of the medical complication as appropriate⁴



Screening and Admission Using MUAC

- Initially, CMAM used 2 stage screening process:
 - MUAC for screening in the community
 - Weight-for-height (WFH) for admission at a health facility
 - = Time consuming, resource intense, some negative feedback, risk of refusal at admission
- · MUAC for admission to CMAM (with presence of bilateral pitting oedema, with WFH optional)
 - = Easier, more transparent, child identified with SAM in the community will be admitted, thus fewer children are turned away

MUAC: Community Referral



Module I: Overview of Community-Based Management of Acute Malnutrition (CMAM)



Components of CMAM

- 1. Community outreach
- 2. Outpatient care for the management of SAM without medical complications
- 3. Inpatient care for the management of SAM with medical complications
- 4. Services or programmes for the management of MAM

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1. Community Outreach

Key individuals in the community:

- Promote CMAM services
- · Make CMAM and the treatment of SAM understandable
- Understand cultural practices, barriers and
- · Dialogue on barriers to uptake
- · Promote community ca finding and referral
- · Conduct follow-up home visits for problem cases



Community Mobilisation and Screening



2. Outpatient Care

- Target group: children 6-59 months with SAM WITHOUT medical complications AND with good appetite
- · Activities: weekly outpatient care follow-on visits at the health facility (medical assessment and monitoring, basic medical treatment and nutrition rehabilitation)

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Outpatient Care: Medical Examination





Outpatient Care: Routine Medication



- Amoxycillin
- Anti-Malarials
- Vitamin A
- Anti-helminths
- Measles vaccination

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Outpatient Care: Appetite Test



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RUTF Supply

 Ensure understanding of RUTF and use of medicines

Provide one week's supply of RUTF and medicine to take at home

Return every week to outpatient care to monitor progress and assess compliance



3. Inpatient Care

- SAM with medical complications or no appetite
- Medical treatment according to WHO and/or national protocols
- Return to outpatient care after complication is resolved, oedema reduced, and appetite regained
- All infants under 6 months with SAM receive specialised treatment until full recovery



HANDOUTS & EXERCISES

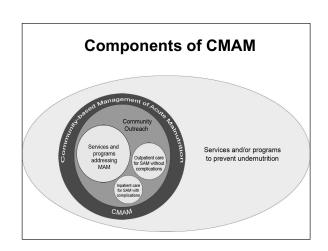
4. Services or Programmes for the Management of MAM





- Routine medication
- Dry supplementary ration
- Basic preventive health care and immunisation
- Health and hygiene education; infant and young child feeding (IYCF) practices and behaviour change communication (BCC)

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Relationship Between Outpatient Care and Inpatient Care

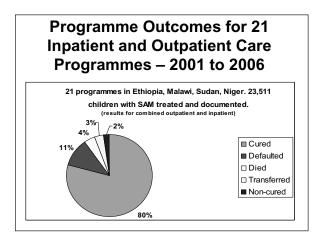
Complementary

 Inpatient care for the management of SAM with medical complications until the medical condition is stabilised and the complication is resolving

· Different priorities

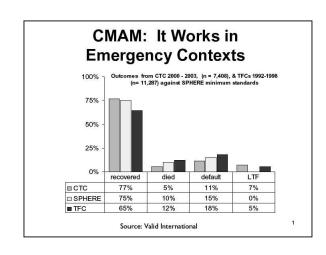
- Outpatient care prioritises early access and coverage
- Inpatient care prioritises medical care and therapeutic feeding for stabilisation

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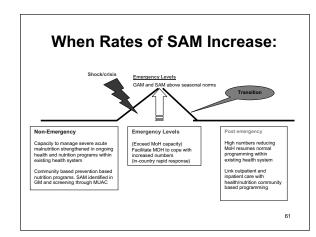


CMAM in Different Contexts

- · Extensive emergency experience
 - Some transition into longer term programming, as in the cases of Malawi and Ethiopia
- Growing experience in non-emergency or development contexts
 - e.g., Ghana, Zambia, Rwanda, Haiti, Nepal
- · Growing experience in high HIV prevalent areas
 - Links to voluntary counselling and testing (VCT) and antiretroviral therapy (ART)



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Global Commitment for CMAM (1)

- WHO consultation (Nov 2005) agreement by WHO to revise SAM guidelines to include outpatient care and endorse MUAC as entry criterion for programmes
- United Nations Children's Fund (UNICEF) accepted CMAM globally (2006)
- United Nations (UN) Joint Statement on Community-Based Management of Severe Acute Malnutrition (May 2007) – support for national policies, protocols, trainings, and action plans for adopting approach: e.g., Ethiopia, Malawi, Uganda, Sudan, Niger

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Global Commitment for CMAM (2)

- Collaboration on joint trainings between WHO, UNICEF, United Nations High Council for Refugees (UNHCR), and United States Agency for International Development (USAID)
- Donor support for CMAM development, coordination and training
- Several agencies supporting integration of CMAM into national health systems

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